

ACHIEVING THE OREGON SHINES VISION

HIGHLIGHTS

2009 Benchmark Report to the People of Oregon

QUALITY JOBS FOR ALL OREGONIANS











ENGAGED, CARING & SAFE COMMUNITIES

HEALTHY,
SUSTAINABLE
SURROUNDINGS





FEBRUARY 2009

www.oregon.gov/DAS/OPB http://benchmarks.oregon.gov The Progress Board believes that the accuracy, neutrality and nonpartisan spirit of its reporting is best maintained by providing "just the facts." This report does not attempt to analyze underlying causes or provide answers. Rather, it is intended to inspire constructive exploration of why Oregon's results are the way they are and how to make them better.



WELCOME TO OREGON'S 2009 BENCHMARK REPORT

Dear Oregonian,

Is Oregon making progress toward its goals? As required by law, the Oregon Progress Board answers using 91 "yardsticks" called Oregon Benchmarks. Benchmarks are the indicators chosen by Oregonians as fair, efficient ways to measure economic, social and environmental progress.

This report is a unique tool, a base of evidence that we can all use to better understand our state. Individual benchmark grades and analyses are online at http://benchmarks.oregon.gov, where you can generate your own benchmark report. The Highlights report rolls up individual benchmark grades to show how well or poorly Oregon is progressing toward three goals. The goals come from Oregon's long-range strategic plan, called Oregon Shines:

- 1. Quality jobs for all Oregonians (economic well-being);
- 2. Engaged, caring and safe communities (social well-being); and
- 3. Healthy, sustainable surroundings (environmental well-being).

Oregon Shines and the benchmarks are for all of Oregon and all Oregonians, including state government. We encourage you to use the facts and figures in this report to improve your community and your state.

Sincerely,



Theodore R. Kulongoski Governor

Throbe & Kulongrah Peter Courtney



Peter Courtney President of the Senate



Dave Hunt Speaker of the House



155 Cottage Street NE, U-20 Salem, Oregon 97301-3966 (503) 378-3201 Phone (503) 373-7643 Fax www.oregon.gov/DAS/OPB

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State Senator Albany, OR (Oregon Senate District 8) Appointed 2/1/08 -

Tom Potiowsky

State Economist
Department of Administrative
Services
Salem, OR
(Congressional District 1)
Term 2/1/07 - 1/30/09

Ex Officio

Scott Harra

Director Department of Administrative Services Salem, OR

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Key Definitions

Oregon Shines: Oregon's high-level, long-term strategic plan. Oregon Shines was legislatively established in 1989, updated in 1997 and is due to be updated again soon. Oregon Shines II, which is the current plan, has three interrelated goals:

Quality Jobs for All Oregonians (**economic well-being**)
Engaged, Caring and Safe Communities (**social well-being**)
Healthy, Sustainable Surroundings (**environmental well-being**)

Oregon Benchmarks: The "yardsticks" used to measure and assess Oregon's progress toward the goals. Over 250 Oregon Benchmarks were legislatively approved in 1989. That number was reduced in 1997 to a more manageable number. Today there are 91 Oregon Benchmarks in Economy, Education, Civic Engagement, Social Support, Public Safety, Built Environment and Natural Environment.

EXECUTIVE SUMMARY Achieving the Oregon Shines Vision

2009 Benchmark Report to the People of Oregon

This ninth biennial evaluation explores whether we, as a state, are making progress toward our statewide goals. The goals come from *Oregon Shines*, the state's 20-year, strategic plan.

IN A NUTSHELL

IS OREGON MAKING PROGRESS?

Oregon continues to rate positively in public safety and built environment, but aspects of the economy, education, civic engagement, social support and the natural environment point out a continuation of challenges seen in the 2007 report.

Of the seven benchmark categories, economy worsened from the last report. The other six categories fare the same.

One factor affecting Oregon's progress is the changing demographic makeup of the state. Oregon's growing diversity brings new and important challenges. We believe these challenges are showing up in data for such benchmarks as per capita income, student skill levels, adult educational attainment, prenatal care, poverty and affordable housing.¹

¹ For more information, see the Progress Board's *Race and Ethnicity Report* (June 2008).

Oregon's Progi	ess toward	the Orego	n Shines Go	als
Oregon Shines Goals:	2003 Report	2005 Report	2007 Report	2009 Report
Goal 1: Quality Jobs for All C)regonians			
Economy	Yes, but	Yes, but	Yes, but	No, but
Education	Yes	Yes, but	No, but	No, but
Goal 2: Engaged, Caring and	Safe Communi	ties		
Civic Engagement	No, but	No, but	No, but	No, but
Social Support	Yes, but	Yes, but	No, but	No, but
Public Safety	Yes, but	Yes, but	Yes, but	Yes, but
Goal 3: Healthy, Sustainable	Surroundings			
Built Environment	No, but	Yes, but	Yes, but	Yes, but
Natural Environment	Yes, but	Yes, but	No, but	No, but

GOAL #1: Quality Jobs for All Oregonians

Two benchmark categories, *Economy* and Education measure progress toward Goal #1. Economy gets a "No, but," its first drop in grade since the 2003 report. The current economic crisis, while just beginning to show up in our yearly data, weakened both the business vitality and income indicators. *Education*, the other half of the equation, retains its "No, but" grade from the 2007 report. Although the percent of adults with high school and college degrees is gradually increasing, the K-12 benchmarks confirm the challenges currently being tackled by Oregon's education enterprise. Lower-than-targeted levels of workforce training also contribute to the education grade.

Notable improvements and concerns for Goal #1:

export stability. Oregon's network of trading partners has become increasingly diverse over the last decade. Not all of our export eggs are in the same basket. Among other things, this should help our economy recover. The notable concern is per capita personal income, the same concern as in the 2007 report. At 90.7 percent of the national average, this key benchmark has been in decline since the mid-1990s and has reached a 16-year low.

Data underpinning this report do not reveal a benchmark that we feel is a "notable improvement" for education. The closest candidate is benchmark #22, Oregon's high school dropout rate. This saw significant improvements in the 1990s and has stayed low since the early 2000s. However, it still is shy of the 2010 target. One notable concern is eighth-grade reading, where only 65 percent of eighthgraders achieved grade-level standards, well below the 2010 target of 80 percent.



GOAL #2: Engaged, Caring and Safe Communities

Data for Civic Engagement, Social Support, and Public Safety benchmarks support the same grades for Goal #2 as in the 2007 report. For example, in Civic Engagement, fewer and fewer Oregonians can correctly identify the primary source of state revenues (personal income tax) and the largest general fund expenditure (education). Despite Oregon's high ranking for voting and the historic nature of the 2008 election, Oregon saw a drop in the estimate of eligible voters participating in this presidential election. In Social Support, data reveal continued concerns related to children's health and protection, and poverty. However in *Public Safety,* progress continues to be made in crime categories and emergency preparedness.



Notable strengths and concerns for Goal #2:

- Civic Engagement's notable strength is volunteering. About one-third of all Oregonians engaged in a volunteer activity in the last three-year estimate. A notable concern is that 88 percent of Oregonians lack a basic understanding of the state's tax system, a new decade low.
- Social Support's notable improvement is the increasing rate of adult non-smokers, which improved five percentage points in the last 10 years. Its notable concern is hunger. Oregon's previously improving hunger situation has worsened again. In November 2008, Oregon was once again ranked as one of the hungriest states in the nation.
- Public Safety's notable improvement is emergency preparedness. The dedication of Oregon's municipalities, in conjunction with state and federal officials, has resulted in better-prepared communities throughout Oregon. A notable concern is the sharp increase in the percent of teenagers self-reporting that they carried a weapon in the past 30 days.

GOAL #3: Healthy, Sustainable Surroundings

Built Environment and Natural Environment benchmarks gauge progress toward Goal #3. Built Environment gets a "Yes, but" for 2009, the same grade given in 2007. Oregon continues to do a good job on trafficrelated benchmarks. However, the Oregon Transportation Commission indicates future improvement will be difficult due to a growing maintenance backlog and increasing costs. Natural Environment retains the "No, but" grade first given in 2007. Benchmarks for air quality and CO, emissions continue to show a lack of progress. The indicators for water and land again show mixed progress - some improvements tempered by concerns. Numerous indicators in the Natural Environment category lack new or recent data.

Notable strengths and concerns for Goal #3:

improvement continues to be state road condition. The percentage of state roads in fair or better condition reached 87 percent in 2006. The notable concern is affordable housing. In 2007, more than half of both lower-income owners and renters spent 30 percent or more of their household income on housing costs.

Natural Environment's notable strength is the first-time release of natural habitat estimates (Oregon Benchmark #89). The creation and release of this data by Oregon's Institute for Natural Resources is an enormous step toward understanding the changes over time to natural habitats in Oregon's numerous eco-regions. The state's *notable concern* is air quality. In recent years, Oregon has experienced an increase in the number of days where air quality is harmful, particularly to sensitive groups (primarily the elderly, children, and those with respiratory challenges).



INTRODUCTION

WHY THIS REPORT

The purpose of this report is to help Oregonians understand their collective strengths and weaknesses and to stimulate new, more informed conversations and ways of doing things.

OREGON BENCHMARK CATEGORIES

GOAL 1: Quality Jobs for All Oregonians

- Economy Benchmarks
- 2. Education Benchmarks

GOAL 2: Engaged, Caring and Safe Communities

- 3. Civic Engagement Benchmarks
- 4. Social Support Benchmarks
- 5. Public Safety Benchmarks

GOAL 3: Healthy, Sustainable Surroundings

- 6. Built Environment Benchmarks
- Natural Environment Benchmarks

For nearly 20 years the Progress Board has been given the responsibility of evaluating Oregon's overall progress toward statewide goals for economic, social and environmental well-being. The goals come from *Oregon Shines*, the state's 20-year, strategic plan. This ninth biennial benchmark report continues that tradition.

To evaluate progress, the Progress Board uses an internationally recognized set of "yard sticks" called Oregon Benchmarks. Viewed together, these 91 societal measures paint a high-level picture of how Oregon is doing.

One thing the report is not designed to do is provide simple answers. It does not, for example, deduce the underlying causes of teenage substance use, or hunger, or stream water quality. Instead, it lays the groundwork for putting aside differences, basing our dialogue on data, and working to improve the quality of life for all Oregonians now and in the future.

HOW WE ASSESS PROGRESS

Two things are needed to assess
Oregon's progress for each benchmark:
targets and data. Sixty-seven of the
91 benchmarks have both. Many
benchmarks have "parts" (e.g.,
7a and 7b), yielding a total of 158
benchmark indicators, over 100 of
which are graded in this report. The
Progress Board assesses progress
for each indicator and rolls up those
assessments into seven category
grades (see box).

Grades are based on whether data meet or are trending toward the target. Criteria for the grades are explained in Appendix 1. Tables there show all benchmark titles and grades. Detailed tables showing data, targets and grades can be found at www.oregon.gov/DAS/OPB.

Throughout this report, where data are in the form of national rankings, a rank of first indicates "best." The exception is Oregon's national rank for food insecurity and hunger, where first means "worst."

Each section also offers, where possible, how Oregon compares to Washington and the nation.

Washington was chosen as the comparator because its location, economy and geography are similar to Oregon's.

OREGON SHINES III

The basis for evaluating progress is Oregon's strategic plan, Oregon Shines. Established in 1989, this year marks the end of that 20-year planning horizon. State statute² directs the Progress Board to "formulate a strategy that describes and explains a vision for Oregon's economic, social and environmental progress for 20 years into the future." Working with the Governor and the Legislature, the Progress Board will update this unique statewide plan for the next 20 years.

Our hope, in this time of uncertainty, is to re-engage Oregonians on where Oregon should be headed, how to get there and how to best measure and track progress using Oregon's awardwinning benchmark tradition.

GENERATE YOUR BENCHMARK REPORT ONLINE

This *Highlights* report is a short, point-in-time summary of Oregon's progress based on the detailed benchmark analyses at: http://benchmarks.oregon.gov. Visitors can access data sources, link to benchmark partners, create benchmark reports, and download data tables. The Progress Board continually updates benchmarks as new data become available.

This benchmark report reflects the state as a whole, but important variations exist between areas in the state.

County benchmark data, available at www.oregon.gov/DAS/OPB/CountyData.shtml, shed light on some of these unique strengths and challenges facing Oregon's local communities. Updated annually, county benchmarks offer local governments, non-profits, educators and residents a data-rich view of their county over time and in comparison to other Oregon counties.

Oregon Benchmarks show progress toward statewide goals. At this high level, it is easier for public officials, foundations, interest groups and the business community to find a shared vision and shared data around which to collaborate.

Bob Landauer, Progress Board Member

STATE GOVERNMENT LINKS TO OREGON BENCHMARKS

As one of Oregon's largest partners, Oregon state government aligns its work to Oregon Shines and the Oregon Benchmarks. State agencies link legislatively-approved key performance measures to the Oregon Benchmarks as part of their biennial budget process. Agencies are required to report results every year. Online visitors can learn about benchmark-related government results in the "Partners and More" module of each benchmark's online report.

YOU CAN LINK TO THE BENCHMARKS

Oregon Shines and the benchmarks are for all of Oregon and all Oregonians. Our online format offers Oregonians across the state an easy way to share benchmark-related programs, experiences and knowledge. The Progress Board invites all Oregonians to become a part of this virtual community in the "Partners and More" module of each benchmark's online report.

² ORS 285A. 150

ECONOMY

ABOUT THESE BENCHMARKS

The first goal of Oregon Shines is "Quality Jobs for All Oregonians." Oregon's economy benchmarks measure the state's progress in areas that are critical to achieving this goal: business vitality, economic capacity, business costs, income and an international frame of mind.

MAKING PROGRESS?

NO, BUT...

With the current recession engulfing our interconnected world, Oregon's benchmarks will likely continue to reflect a challenging economic condition for the foreseeable future. Oregon's overall grade for economy dropped to negative territory for the first time since this grading system was launched in 2003.

There is some good news. Over half of the economy benchmarks indicate that Oregon's economy has a strong base on which to recover. Oregon ranked in the top 10 states for new employers for most of the last 10 years and for economic diversification in both 2006 and 2007. It added 27,000 jobs in 2007.



Industry research and development shows progress, per worker wages are at a decade high and Oregon trades with an increasingly diverse network of partners.

However, of the 22 graded benchmark indicators in economy, nearly half will probably not make the 2010 target without significant changes in circumstances, policies, and action. The most telling benchmark, personal income as a percent of the U.S. average personal income, continued its long decline and hit a 16-year low. Only one Oregon worker in three is at or above 150 percent of poverty for a family of four. Net job growth in rural areas slowed significantly in 2007. Compared to other states, Oregon's concentration of professional services, such as those provided by lawyers and accountants, fell to a new decade low.

WHAT STANDS OUT

Oregon's *notable improvement is export stability.* The state steadily increased the percent of exports to non-prime trading partners in the last 10 years. This measure of international diversification ensures Oregon's industries a varied source of opportunities and markets.

As in the 2007 report, Oregon's *notable concern remains per capita personal income* as measured against the national average. Oregonians on average make roughly 91 percent of the U.S. average personal income, down approximately two percentage points from the 2007 report. This indicator has seen little sustained progress since the 1980s.

HOW OREGON COMPARES

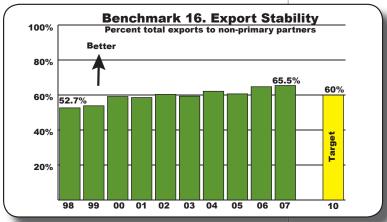
Nationally, Oregon ranks in the middle of the pack for cost of doing business and worker wages, and in the bottom 10 states for unemployment.

Of the 22 economy indicators for which comparators were available, Oregon is better than Washington on six benchmarks, including export stability. Oregon is worse than Washington on 12, including per capita personal income. The two states are similar for non-labor costs of doing business and per capita income in rural areas.

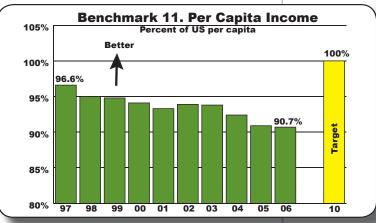
¬he slowdown in the Oregon **L** economy in 2007 has given way to a deepening recession in the latter part of 2008 and into 2009. As this world recession continues, the strong export growth of the past year will start to wane. Although 2009 will be a difficult year to meet the economic benchmark goals, Oregon is well positioned to take advantage of an economic recovery through its population base ("creative class"), energy and sustainability expertise, and strong ties to export markets in the Pacific Rim.

> Tom Potiowsky, State Economist

NOTABLE IMPROVEMENT IN ECONOMY:



NOTABLE CONCERN IN ECONOMY:



EDUCATION

ABOUT THESE BENCHMARKS

Quality jobs, a key goal of *Oregon Shines*, require qualified workers. Oregon Benchmarks #18 through #29 gauge development of a world-class workforce, in particular Oregon's progress in pre-kindergarten to 12th grade (preK-12), adult education level and adult skill development.

MAKING PROGRESS?

NO, BUT...

Benchmark data lead to the same grade for education as the 2007 report. The preK-12 category worsened because of a lower grade for children entering school ready to learn and lack of progress in eighth-grade reading. Third-grade reading scores improved in 2007 and again in 2008, but this remains well below the 97 percent target originally established for this benchmark. The Progress Board will revisit the target in light of data based on new test standards established in 2007.



Whether Oregon makes progress in its education and income benchmarks depends on how this state educates and trains its minority population in the years to come.

Ray Caballero, Oregon Progress Board

The good news is that post-secondary indicators improved because of higher percentages of adults with a high school education and college degrees. The improved grades are based on newly sourced data and new 2010 targets. The new targets step toward the "40-40-20" goals for the year 2025 established by Oregon's Joint Boards of Education:

- 40 percent of the adult population with a Bachelors degree or higher;
- 40 percent (in addition to the first 40) with post-high school training such as an Associates degree or certificate; and
- 20 percent (everyone else) with a high school diploma or equivalent.

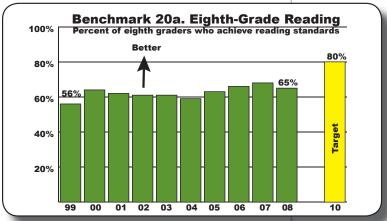
Since the 2007 report, adult skill development indicators remained in negative territory. The percent of working Oregonians who received at least 20 hours of training annually is stalled at one-third of the working population, well behind 2010 target of three-fourths. Growth in households with Internet access has slowed, and computer usage among Oregonians fluctuates around the 60 percent level. The 2010 target is 70 percent.

WHAT STANDS OUT

Data underpinning this report do not reveal a benchmark that we feel is a "notable improvement" for education. The closest candidate is benchmark #22, Oregon's high school dropout rate. This saw significant improvements in the 1990s and has stayed consistently low since the early 2000s. However, it is still shy of the 2010 target.

A notable concern is eighth-grade reading. In 2008, only 65 percent of eighth-graders achieved standards in reading, down from 2007 and moving away from the 80 percent target. More troubling is the distribution across race and ethnicity. For the 2007-08 school year, 71 percent of white students met standards, yet only 54 percent of Native American, 49 percent of African American, and 40 percent of Hispanic students met standards.³

NOTABLE CONCERN IN EDUCATION:



HOW OREGON COMPARES

Nationally, Oregon ranks in the top third of all states for college graduates, computer and Internet usage. It ranks in the middle third for eighth-grade reading and math and the percent of adults with a high school education. It ranks in the bottom third for the percent of eligible children enrolled in Head Start, and fourth-grade reading and math.

Oregon is similar to or better than Washington in more than half of the education comparators, including the high school dropout rate. Oregon is worse than Washington for fourthgrade reading and math, adults with a high school education and computer usage.

The result of recent, focused effort and investment in Oregon's Education Enterprise will show up in the data several years down the line. For example, with the Shared Responsibility Model, we will see an increase in the number of Oregonians going to college. However, that increase will take one to five years to move the data on the benchmarks tracking adult educational achievement.

James Sager, Education Policy Advisor to the Governor

³Race/Ethnicity data from Oregon Department of Education Statewide Assessment Report Card 2008 http://www.ode.state.or.us/data/annreportcard/rpt-card2008.pdf

CIVIC ENGAGEMENT

ABOUT THESE BENCHMARKS

Nine civic engagement benchmarks measure the involvement and understanding needed to create successful partnerships between citizens, their governments and communities. They underpin the second Oregon Shines goal, "Engaged, Caring and Safe Communities." The benchmarks address citizen participation, taxes, public sector performance and culture.

MAKING PROGRESS?

NO, BUT...

Five of the six graded civic engagement benchmarks received negative grades. Despite the historic nature of the 2008 presidential election, a lower percent of Oregon's eligible voters turned out to vote. The rate is still better than the U.S., but not enough to prevent Oregon's drop in rank from 4th in 2004 to 12th in 2008.

About half of all Oregonians feel a part of their community. This maintains the higher levels of the post-9/11 era but fails to progress

 Voting is a basic expectation of all citizens. We should feel obligated to cast a vote whether or not the election has great public interest. Voting is the basic first step to a broader interest and participation in a community's civic life. With vote-by-mail there is no reason why Oregon should not rank first in the nation in voting.

Ray Caballero,

Oregon Progress Board

appreciably toward the 2010 target of 60 percent. Only 12 percent of Oregonians understand that their state's biggest expenditure and revenue categories are education and income taxes, respectively. Oregon's libraries continue to struggle to meet minimum service criteria. In 2008, only 81 percent of Oregonians were adequately served by public libraries, down from 87 percent in 2001.

There is good news in civic engagement. Roughly one in three Oregonians aged 16 and over volunteered. Oregon is in the top third of all states in its volunteering rate, slightly behind Washington. Oregon's Standard & Poor's bond rating increased after the 2007 legislative session to AA. A majority of Oregonians participated in some form of arts performance or presentation in 2008.

WHAT STANDS OUT

Volunteering represents Oregon's notable strength in the civic engagement category. A third of Oregonians volunteering translates into an estimated 139.4 million hours of service valued at over two and a half billion dollars. The notable concern is a general lack of understanding of the state's tax system, which has worsened in recent biennia.

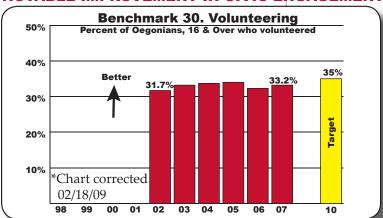
7hen I see how much Oregonians volunteer, it makes me proud to be from this great state. In tough times, this kind of personal giving is more important than ever. Our new president said it well in his inauguration speech. "What is required of us now is a new era of responsibility - a recognition, on the part of every American, that we have duties to ourselves, our nation, and the world, duties that we do not grudgingly accept but rather seize gladly, firm in the knowledge that there is nothing so satisfying to the spirit, so defining of our character, than giving our all to a difficult task. This is the price and the promise of citizenship."

> Sue Densmore, Densmore Communications and Oregon Progress Board

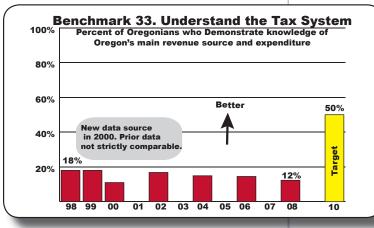
HOW OREGON COMPARES

Oregon is better or similar to Washington on four of the five civic engagement benchmarks for which state comparators exist: volunteering, voting, taxes and charges, and bond rating. It exceeds the U.S. average in volunteering, voting and arts participation.

NOTABLE IMPROVEMENT IN CIVIC ENGAGEMENT:



NOTABLE CONCERN IN CIVIC ENGAGEMENT:



SOCIAL SUPPORT

ABOUT THESE BENCHMARKS

Oregon Benchmarks #39 through #61 measure progress toward Oregon Shines' goal, "Engaged, Caring and Safe Communities." They measure how we are doing in the areas of health, protection, poverty, and independent living.

This report introduces a revised benchmark for people with disabilities who are living in poverty. The benchmark is now stratified by age and type of disability – physical and cognitive.

MAKING PROGRESS?

NO, BUT...

Sixteen of the 24 graded social support indicators received "No" or "No, but" grades. Teen pregnancy, which had steadily improved since the 1990s, began to reverse course in the last two years. The availability of child care, so important for the well-being of children and working parents, remains well below targeted levels. The percent of eighth-graders who report using alcohol and drugs

Reducing the rate of smoking is the easiest and cheapest way to improve a community's health. These numbers are good news that might be getting even better.

Ray Caballero, Oregon Progress Board

decreased slightly in 2008, but still remains significantly worse than the 2010 targets. Achieving them looks unlikely. Too many women still smoke while pregnant. Poverty data are not on track to meet the 2010 target. A new and more accurate benchmark shows an increase in homelessness in recent years. In November 2008, Oregon was ranked as the third hungriest state in the nation.

There is some good news. The number of HIV diagnoses fell to a new low in 2007. Fewer adults and eighthgraders report that they are smoking. Children identified as being at risk of child abuse decreased in 2007.

WHAT STANDS OUT

Oregon's notable improvement is the increasing rate of adult non-smokers. The percent of adults who do not smoke rose steadily from 79 percent in 2003 to 83 percent in 2007. At this rate, the 2010 target of 85 percent looks achievable. Oregon's notable concern has returned to hunger. Based on the latest national estimate of food insecurity, Oregon again ranks as one of the hungriest states in the nation.

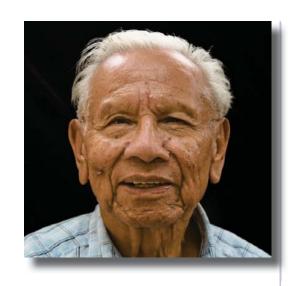
HOW OREGON COMPARES

The most recent comparators available show Oregon is in the top (best) third of all states for infant mortality, adult non-smokers and perceived health status, which is known to be a reliable indicator of actual health status. It ranks in the middle third for poverty and prenatal care and in the bottom third for hunger, teen pregnancy and immunizations.

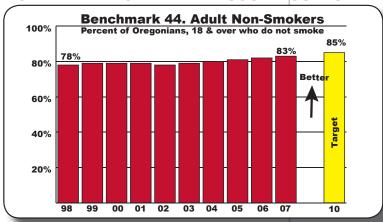
Oregon is similar to or better than Washington on 11 social support indicators, including prenatal care. Oregon is worse than Washington on 15 indicators, including teen pregnancy, eighth-grade alcohol and drug use, poverty and hunger.

Especially in our resource-rich state, hunger is simply unacceptable. With renewed efforts of the Oregon Hunger Relief Task Force, the Oregon Food Bank network and new efforts by the Oregon Business Council, the American Leadership Forum and countless other groups and individuals at all levels across the state, we can and must pull together to eradicate both the symptoms and the root causes of this scourge that affects too many Oregonians.

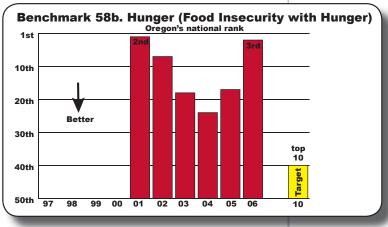
Pat Ackley, Ackley Associates and Oregon Progress Board



NOTABLE IMPROVEMENT IN SOCIAL SUPPORT:



NOTABLE CONCERN IN SOCIAL SUPPORT:



PUBLIC SAFETY

ABOUT THESE BENCHMARKS

Public safety benchmarks measure progress toward the Oregon Shines goal, "Engaged, Caring, and *Safe* Communities." Six benchmarks address crime and emergency preparedness.

MAKING PROGRESS?

YES, BUT...

Public safety benchmark indicators earned the same positive grade as in the 2007 report, with eight of 11 showing progress. Reported crimes and juvenile arrests for person and property crimes continue to improve. Oregon's juvenile recidivism rate dropped from 38 percent in 1997 to 31 percent in 2006, making good progress toward the 2010 target of 30 percent. Positive gains were also seen in the percents of Oregon's communities and counties prepared for various types of hazards.

Behavioral crimes, adult recidivism and teenagers who report carrying a weapon in the last 30 days continue to show a lack of progress toward their targets. Oregon's adult recidivism rate has remained flat since the late 1990s. Nearly one in three parolees re-offends within three years of release.

OREGON CRIME CATEGORIES

Crimes against **persons** include sex crimes, homicide, rape, kidnapping, robbery and assault.

Property crimes are fraud, embezzlement, burglary, larceny, vehicle theft, arson, forgery and vandalism.

Behavioral crimes include drug, liquor, weapons, runaways, prostitution, gambling, and disorderly conduct offenses.

Incarceration can only do so much. Data show diminishing returns in trying to lower crime rates with more prison beds. This means that partners from the worlds of police, prisons, courts, mental health treatment, employment, education and housing - as well as local communities - must share responsibility and work together to prevent crime in Oregon.

Annabelle Jaramillo, Benton County Commissioner and Oregon Progress Board



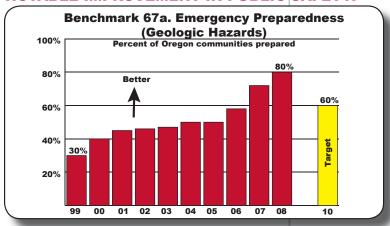
HOW OREGON COMPARES

To compare Oregon's crime status nationally, it is necessary to use FBI crime categories, which differ from Oregon's. Ranked 33rd, Oregon compares poorly to other states in property crimes. It ranks in the top 10 (best) for behavioral crimes. In most cases, Oregon ranked better than Washington.

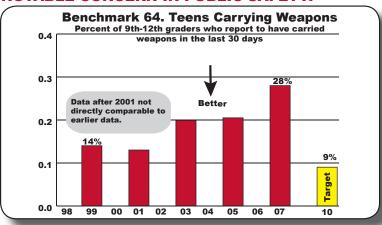
WHAT STANDS OUT

Oregon's *notable improvement is emergency preparedness*, with both indicators showing strong progress. Its *notable concern is the percent of teenagers self-reporting that they carried a weapon in the past 30 days*. This increased to 28 percent in 2007, up from 20 percent in 2005. This may imply that there is an increasing perception among teenagers that their communities are not safe.

NOTABLE IMPROVEMENT IN PUBLIC SAFETY:



NOTABLE CONCERN IN PUBLIC SAFETY:



BUILT ENVIRONMENT

ABOUT THESE BENCHMARKS

Built Environment benchmarks measure progress toward the third Oregon Shines goal, "Healthy, Sustainable Surroundings." They track development in the areas of growth management, infrastructure, and housing.

Since the 2007 report, the Progress Board refined the benchmark on drinking water quality. It now shows a.) the percent of Oregonians served by water systems meeting standards, and b.) the rate of water systems meeting standards. The new distinction gives a clearer picture of the difficulty small drinking water systems have in Oregon.

MAKING PROGRESS?

YES, BUT...

Most Built Environment indicators are on track to meet their 2010 targets. For 10 years, more than 90 percent of Oregonians have been served by drinking water that meets healthbased standards. Oregonians are driving less. Vehicle miles traveled per capita hit a new decade

low in 2007. Oregon shows promise in the measures of commuting and traffic congestion.

However, there are concerns. State and local bridge condition is improving but continued progress is needed to reach the 2010 targets. Since 2000, the percent of Oregonians owning

their homes has stalled at just under 65 percent. The current recession will likely exacerbate this situation. Home ownership rates for Oregon and the West Coast are generally lower than the national average.

While good news from the point of view of reducing congestion and carbon dioxide emissions, the fact that Oregonians drove less in 2006 probably reflects rising fuel prices as much as the availability of alternative modes of transportation. This is a clear signal to policy makers that pricing can impact utilization.

Mike Jordan, Chief Operating Officer of Metro and Oregon Progress Board



WHAT STANDS OUT

Oregon's notable improvement continues to be state road condition. The percent of state roads in fair or better condition rose from 77 percent in 1997 to 87 percent in 2006. The state's notable concern is affordable housing for lower-income owners. In 2007, 55 percent of owner households below median income spent 30 percent or more of their income on housing expenses, up from 52 percent in 2004.

HOW OREGON COMPARES

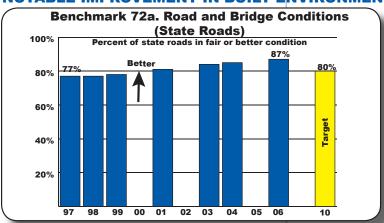
Oregon is similar to or better than Washington on nine of the 11 comparison measures. Oregon is similar or better than the national average on seven of the ten comparisons available.

ack of comparable local data on roads to focus exclusively on state road conditions. There, an injection of capital from the Oregon Transportation Investment Act is yielding a positive outcome. However, local roads are a different story. They are under the jurisdiction of local governments whose financial systems for maintenance are more tenuous.

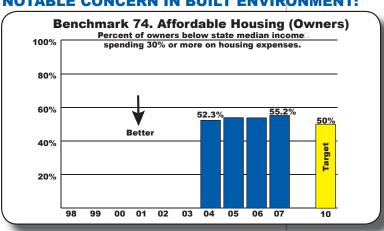
> Mike Jordan, Chief Operating Officer of Metro and Oregon Progress Board



NOTABLE IMPROVEMENT IN BUILT ENVIRONMENT:



NOTABLE CONCERN IN BUILT ENVIRONMENT:



NATURAL ENVIRONMENT

ABOUT THESE BENCHMARKS

The Natural Environment benchmarks measure progress toward the Oregon Shines goal of "Healthy, Sustainable Surroundings." A healthy environment contributes to a better quality of life by assuring that the state's natural resources are available to fulfill Oregonians' recreational, scenic, wildlife, public health, and economic needs. Seventeen benchmarks in five subcategories – air, water, land, plants and wildlife, and outdoor recreation – cumulatively paint a picture of the state's natural surroundings.



MAKING PROGRESS?

NO, BUT...

As in the 2007 report, the Natural Environment benchmarks received a negative assessment. Ten of the 20 gradable benchmark indicators earned grades of "No" or "No, but."

Sustainable timber harvest on public lands is below target levels. Developing harvest strategies that satisfy multiple and often conflicting

It is true that a healthy environment contributes to a better quality of life for humans. However, we are becoming more aware that a healthy environment is necessary for life and that there are critical benefits beyond the ones to humans.

John Miller, President, Wildwood Incorporated and Oregon Progress Board

interests is difficult. Sustainable harvest on private lands also dropped in response to the housing slow-down.

There is some good news in Oregon's natural environment. The state continues to make significant gains in cleaning up hazardous substance tanks and other sites. More Oregonians are participating in the state's permitting process for modifying freshwater wetlands, resulting in a net gain in wetland acreage. Using 1974 as the baseline year, over 98 percent of what was then forest is still preserved for forest use.

Challenges such as reducing CO2 emissions and municipal per capita waste illustrate how economic activity often runs counter to environmental goals. For example, both of these benchmarks tend to worsen as the economy improves and vice versa.



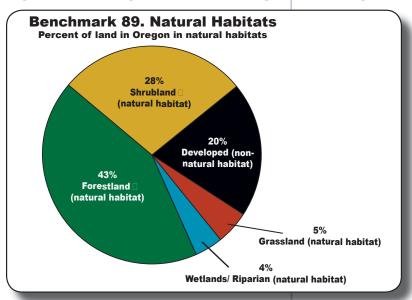
HOW OREGON COMPARES

Due to the geographic-specific nature of many of the natural environment benchmarks, comparing Oregon to other states is not possible.

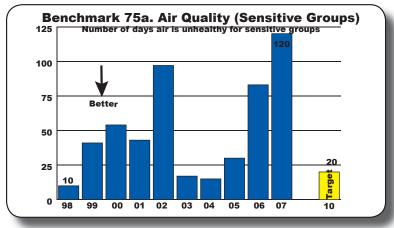
WHAT STANDS OUT

Oregon's notable strength is the first-time release of natural habitat estimates (Oregon Benchmark #89), which are based on new "multispectral" satellite imagery. The creation of this indicator by Oregon's Institute for Natural Resources is an enormous step toward understanding the changes over time to natural habitats throughout Oregon's numerous eco-regions. The state's notable concern is air quality. Oregon is moving away from the target of 20 days or less where air quality across the state is acceptable to sensitive groups (primarily the elderly, children, and those with respiratory challenges).

NOTABLE IMPROVEMENT IN NATURAL ENVIRONMENT:



NOTABLE CONCERN IN NATURAL ENVIRONMENT:



APPENDIX 1: Benchmark Grade Tables

The following tables are the basis for the narrative summaries in the body of this publication. They highlight the individual benchmark grades for which data, charts, analyses and national comparisons are online at http://benchmarks.oregon.gov.

HOW GRADES ARE DETERMINED

Of the 158 benchmark indicators, over 100 are gradable. Gradable means that the two conditions required for grading are present: data and a target. These tables show assigned grades for each indicator and how they roll up into sub-category and then into category grades. More detailed tables showing data and targets can be downloaded at www.oregon.gov/DAS/OPB.

Grades are based on whether data meet or are trending toward the target. For most benchmarks, this report grades against the 2010 target. Criteria for the grades are:

Yes = the data trend has already met or is on track to meet an upcoming target.

Yes, but = the data will come close, meet or is on track to meet the target, but there are concerns.

No, but = the data did not meet or is off track to meet the target, but there are signs of progress.

No = the data did not meet the target or is off track and target achievement is not expected.

READING THE TABLES

The acronyms in the following tables explain why grades are not given in this report.

Targets TBD = targets to be determined

Data NYA = data not yet available

Be	nchmark Short Title	Making Progress?
EC	ONOMY OVERALL	NO, BUT
Busi	iness Vitality	No, but
1. 2. 3. 4. 4a. 4b. 5.	Employment in Rural Oregon Trade Outside of Oregon New Employers Net Job Growth, Total Net Job Growth, Urban Net Job Growth, Rural Professional Services Economic Diversification	Not graded No Yes Yes, but Yes, but No No Targets TBD
Econ	nomic Capacity	Yes, but
7a. 7b. 8.	Research & Development, Industry Research & Development, Academia Venture Capital	Yes Yes, but Targets TBD
Bust	iness Costs	No, but
9. 9a. 9b. 9c. 10a. 10b.	Cost of Doing Business, Overall Cost of Doing Business, Labor Cost of Doing Business, Energy Cost of Doing Business, Taxes & Charges On-Time Permits, Air Contaminants On-Time Permits, Wastewater	No, but Not graded Not graded Not graded No, but No
Inco	me	No, but
11. 11a. 11b. 12. 12a. 12b. 13a. 13b. 14. 15a.	Per Capita Income, Overall Per Capita Income, Metro Per Capita Income, Non-metro Pay Per Worker, Overall Pay Per Worker, Urban Pay Per Worker, Rural Income Disparity, Ratio Top to Bottom 5th Income Disparity, National rank Workers Above 150% Poverty Unemployment, Annual Rate Unemployment as a Percent of U.S.	No No No Yes Yes Yes, but Targets TBD Targets TBD No Yes, but (2007 data) Yes, but (2007 data)
Inte	rnational	Yes
16. 17.	Export Stability Foreign Language Skills	Yes Yes

Ве	nchmark Short Title	Making Progress?
ED	UCATION OVERALL	NO, BUT
Pre-	Kindergarten – 12th Grade	No, but
18. 19a. 19b. 20a. 20b. 21. 22. <i>Adu</i> 23. 24.	Third-Grade Math Eighth-Grade Reading Eighth-Grade Math Certificate of Initial Mastery High School Dropout Rate It Education Levels (age 25+) High School Completion, 25+ Some College Completion	No, but Targets TBD Targets TBD No Targets TBD Not graded Yes Yes, but Yes Targets TBD
25. 26a. 26b.	,	No, but Yes Yes, but
Skil	l Development	No, but
27. 27a. 27b. 27c. 28a. 28b. 29.	Adult Literacy, Prose Adult Literacy, Document Adult Literacy, Quantitative	Data NYA Data NYA Data NYA Data NYA No, but No, but No

Benchmark Short Title	Making Progress?
CIVIC ENGAGEMENT OVERALL	NO, BUT
Participation	Yes, but
 30. Volunteering 31a. Voting - Presidential Elections, % Turnout 31b. Voting - Presidential Elections, National Rank 32. Feeling of Community 	Yes, but Targets TBD No, but No
Taxes	No
 33. Understanding the Tax System 34. Taxes & Charges (% of Personal Income) 34a. Taxes (% of Personal Income) 34b. Charges (% of Personal Income) 	No Not graded Not graded Not graded
Public Sector Performance	No, but
35. Public Management Quality36. Bond Rating	Not graded No, but
Culture	No
37. Arts Participation38. Public Library Service	Targets TBD No, but

Bei	nchmark Short Title I	Making Progress?
SO	CIAL SUPPORT OVERALL	NO, BUT
Hea	lth	No, but
39. 40. 41. 42. 43a. 43b. 44. 45. 46. 47.	Teen Pregnancy Prenatal Care Infant Mortality Immunizations HIV Diagnosis, # of New Infections HIV Diagnosis, Rate per 100,000 (new) Adult Non-Smokers Preventable Deaths Perceived Health Status Affordable Child Care Available Child Care	No No No No Yes Yes Yes Yes Yes No, but Yes, but
Prot	ection	No, but
49a. 49b. 50a. 50b. 50c. 51a. 51b.	Positive Youth Development, 8th Graders Positive Youth Development, 11th Graders Eighth-Grade Substance Abuse, Alcohol Eighth-Grade Substance Abuse, Illicit Drugs Eighth-Grade Substance Abuse, Cigarettes Child Abuse, Substantiated Abuse or Neglect Child Abuse, In Threat of Harm	New series: Targets TBD New series: Targets TBD No, but No, but Yes No, but Yes, but
	Continued	next column

Benchmark Short Title	Making Progress?
SOCIAL SUPPORT OVERALL	NO, BUT
Protection (continued)	
52. Elder Abuse53a. Abstinence During Pregnancy, Alcohol53b. Abstinence During Pregnancy, Tobacco	No No longer graded No, but
Poverty	No
 54. Poverty 54a. Poverty, 0 - 17 Year Olds 54b. Poverty, 18 - 64 Year Olds 54c. Poverty, 65 and older 55. Health Insurance 56. Homelessness 57. Child Support Payments 58a. Hunger, Food Insecurity 58b. Hunger, Food Insecurity With Hunger 	No, but Not graded Not graded Not graded No Targets TBD No, but No No
Independent Living	Yes, but
 59. Independent Seniors 60. Working Disabled 61a. In Poverty w/Physical Disabilities, ages 21-64 61a-i. In Poverty w/Physical Disabilities, ages 5-20 61a-ii. In Poverty w/Physical Disabilities, ages 65+ 61b. In Poverty w/Cognitive Disabilities, ages 21-64 61a. In Poverty w/Cognitive Disabilities, ages 5-20 61a. In Poverty w/Cognitive Disabilities, ages 65+ 	Not graded Not graded

Ве	nchmark Short Title	Making Progress?
PU	BLIC SAFETY OVERALL	YES, BUT
Crin	ne	Yes, but
62b. 62c. 63a. 63b. 64. 65.	Behavioral Crimes Juvenile Arrests, Personal Crimes Juvenile Arrests, Property Crimes Students Carrying Weapons Adult Recidivism Juvenile Recidivism	Yes Yes Yes No Yes Yes, but No No Yes
Eme	rgency Preparedness	Yes, but
67a. 67b.	Emergency Preparedness, Geologic Hazards Emergency Preparedness, All Types of Hazards	Yes Yes, but

Benchmark Short Title	Making Progress?
BUILT ENVIRONMENT OVERALL	YES, BUT
Growth Management	Yes
 68a. Traffic Congestion, Portland Area 68b. Traffic Congestion, Other Areas (Salem/Eugene) 69a. Drinking Water, Pop. Served Adequately 69b. Drinking Water, Systems Meeting Standards 	
Infrastructure	Yes, but
 70. Commuting 71. Vehicle Miles Traveled 72a. Road and Bridge Condition, State Roads 72b-i. Road and Bridge Condition, State Bridges 72b-ii. Road and Bridge Condition, Local Bridges 	Data NYA Yes Yes No, but No, but
Housing	No, but
73. Home Ownership74a. Affordable Housing, Renters74b. Affordable Housing, Homeowners	Targets TBD No, but No

Ве	nchmark Short Title	Making Progress?
EN	VIRONMENT OVERALL	NO, BUT
Air		No
75a. 75b. 76a. 76b. 77.	Air Qlty - National Standards, Sensitive Groups Air Qlty - National Standards, All Groups Air Quality - New Science, Cancer Air Quality - New Science, Respiratory Carbon Dioxide Emissions	No No Data NYA Data NYA No
Wat	er	No, but
78a. 78b. 79a. 79b. 79c. 80a. 80b.	2	Yes No No, but No Yes Yes, but No
	Continued	next column

Benchmark Short Title	Making Progress?
ENVIRONMENT OVERALL (continue	ed)
Land	Yes, but
 81. Agricultural Lands, Overall 81a. Agricultural Lands, Cropland 81b. Agricultural Lands, Other Ag Land 82. Forest Land 83a. Timber Harvest, Public Lands 83b. Timber Harvest, Private Lands 84. Municipal Solid Waste 85. Hazardous Substance Cleanup, Overall (revised) 85a. Hazardous Substance Cleanup, Regulated Tanks 85b. Hazardous Substance Cleanup, Heating Oil Tanks 	Data NYA Data NYA Data NYA Yes No Yes, but No Yes Yes Yes Yes Yes
Plants and Wildlife	No Finding
 86a. Freshwater Species, Salmonids 86b. Freshwater Species, Other Fish 86c. Freshwater Species, Other Organisms 87a. Marine Species, Fish 87b. Marine Species, Shellfish 87c. Marine Species, Other (mammals only) 88a. Terrestrial Species, Vertebrates 88b. Terrestrial Species, Invertebrates 88c. Terrestrial Species, Plants 89. Natural Habitats, Overall 89a. Natural Habitats, Forests 89b. Natural Habitats, Shrublands 89c. Natural Habitats, Grasslands 89d. Natural Habitats, Wetland/Riparian Areas 90. Invasive Species 	To be revised Targets TBD Targets TBD Targets TBD Targets TBD Targets TBD Targets TBD
Outdoor Recreation	No
91. State Park Acreage	No

APPENDIX 2: User Guide (http://benchmarks.oregon.gov)

GENERATING AN ONLINE BENCHMARK REPORT

The online benchmark reporting system allows visitors to generate in-depth reports on one or more benchmarks.

TO FIND A BENCHMARK

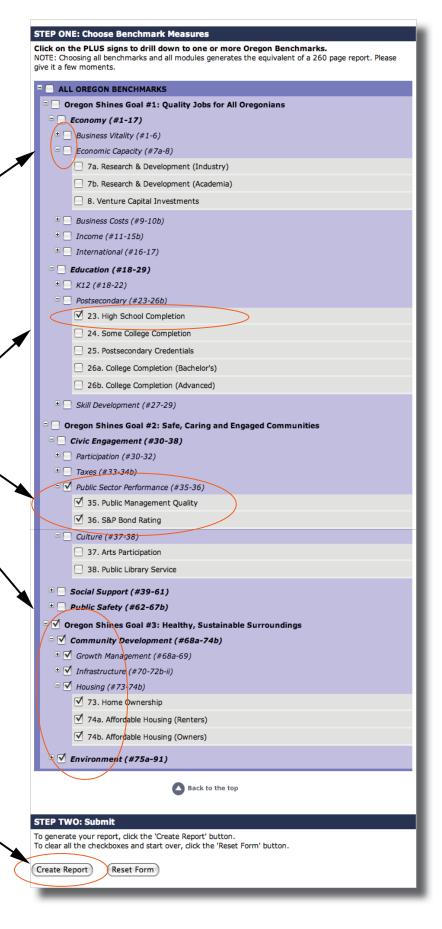
- Collapse (-) or expand (+) categories.
- Use the "find" feature in your browser. (The search function will not find the benchmark if the category is collapsed.)

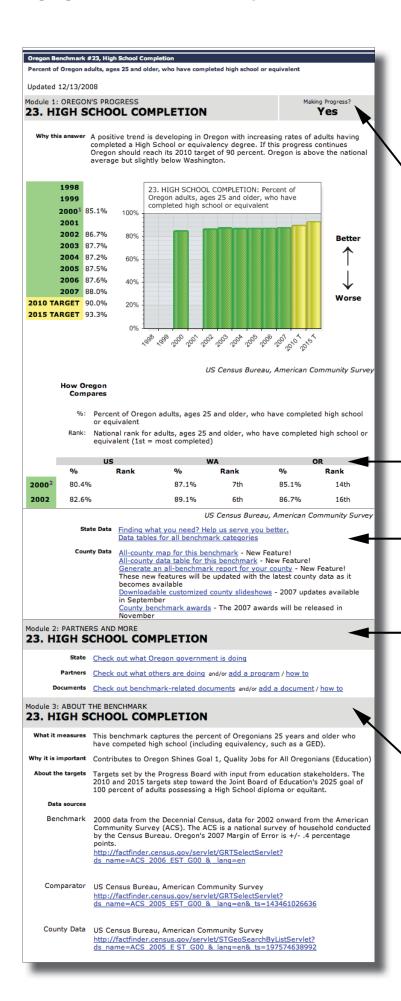
TO SELECT BENCHMARKS

- Check boxes in front of benchmark.
- Check goal categories to select all benchmarks within those groups.
- Check "ALL OREGON BENCHMARKS" at the top to create the equivalent of a 260 page report.

TO GENERATE THE REPORT

- Click "Create Report"
- The more benchmarks selected, the longer the report will take.
 Please be patient if numerous benchmarks are selected. It will take a few minutes.





THE ONLINE REPORT

The resulting report displays the most recent benchmark analysis for the benchmarks selected. The upper left corner displays the date the benchmark was last updated.

MODULE 1:

The first module displays the benchmark data, a brief analysis, and grade for the indicator.

- The grade follows the grading convention presented in this report.
- The data table displays the last 10 years of data, in most cases.
- The chart illustrates the data trend and the benchmark targets.

The comparator, if one is available, places the benchmark in a regional or national context.

Links for state and county data allow users to drill down further. The next page details some of these additional features.

MODULE 2:

The second module allows visitors to explore how state government contributes to progress and invites partners to link their documents and programs to the benchmark.

MODULE 3:

The third module displays the nuts and bolts of the benchmark:

- Definitions
- Alignment with Oregon Shines
- Target rationale
- Data sources
- Frequently asked questions

Additional Online Benchmark Tools

BENCHMARK DATA BY CATEGORY

Another benchmark data option is the category table feature. Clicking the state data tables link at the top of the benchmark report generator (or the link at the bottom of Module One of the generated benchmark report) accesses a drop down menu with the seven benchmark categories.

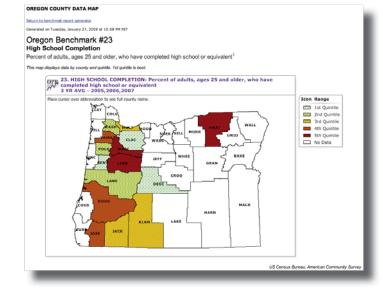
Select a category to view trend data for all benchmarks in the category. Tables include the most recent three-year average.

OREGON STATE DATA PAGE												
Return to benchmark report generator												
Generated on Tuesday, January 27, 2009 at 10:54 PM PST												
Select Category Public Safety	÷	(v	riew)									
Please be patient. This page may take several mi	inu	ites to	load.									
Public Safety												
•			I I								II	
Benchmark		1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	
Benchmark 62. Overall Crime		150.1	138.5	131.7	127.8	128.4	124.2	2003 127.7	2004 125.4	123.6	2006	3-Yr-Avg 124.5
Benchmark 62. Overall Crime											2006	
Benchmark 62. Overall Crime 62a. Person Crimes		150.1	138.5	131.7	127.8	128.4	124.2	127.7	125.4	123.6	2006	124.5
Benchmark 62. Overall Crime 62a. Person Crimes 62b. Property Crimes		150.1 15.2	138.5 14.5	131.7 13.7	127.8 12.9	128.4 12.0	124.2 11.7	127.7 11.6	125.4 11.5	123.6 11.4	2006	124.5 11.5
Benchmark 62. Overall Crime 62a. Person Crimes 62b. Property Crimes 62c. Behavioral Crimes		150.1 15.2 83.0	138.5 14.5 74.4	131.7 13.7 68.2	127.8 12.9 66.9	128.4 12.0 69.7	124.2 11.7 67.5	127.7 11.6 69.5	125.4 11.5 66.5	123.6 11.4 64.4	2006	124.5 11.5 65.5
Benchmark 62. Overall Crime 62b. Person Grimes 62b. Property Crimes 62b. Secure Grimes 62b. Secure Grimes 63a. Juvenile Arresta (Person Crimes)		150.1 15.2 83.0 51.9	138.5 14.5 74.4 49.6	131.7 13.7 68.2 49.8	127.8 12.9 66.9 48.1	128.4 12.0 69.7 46.8	124.2 11.7 67.5 45.1	127.7 11.6 69.5 46.6	125.4 11.5 66.5 47.4	123.6 11.4 64.4 47.7	2006	124.5 11.5 65.5 47.6
Benchmark 62. Overall Crime 62b. Proporty Crimes 62b. Property Crimes 62c. Behavioral Crimes 62c. Behavioral Crimes 63b. Juvenile Arrests (Person Crimes) 63b. Juvenile Arrests (Property Crimes)		150.1 15.2 83.0 51.9 5.1	138.5 14.5 74.4 49.6 4.8	131.7 13.7 68.2 49.8 4.5	127.8 12.9 66.9 48.1 4.5	128.4 12.0 69.7 46.8 4.1	124.2 11.7 67.5 45.1 3.5 11.4	127.7 11.6 69.5 46.6 4.0	125.4 11.5 66.5 47.4 4.2	123.6 11.4 64.4 47.7 3.9	2006	124.5 11.5 65.5 47.6 4.1
Benchmark 62.0 Verall Crime 62a. Person Crime 62b. Property Crimes 62b. Property Crimes 62b. Benavioral Crimes 63a. Juvenile Arrests (Person Crimes) 63b. Juvenile Arrests (Property Crimes) 64. Students Carrying Weapons		150.1 15.2 83.0 51.9 5.1	138.5 14.5 74.4 49.6 4.8	131.7 13.7 68.2 49.8 4.5 15.1	127.8 12.9 66.9 48.1 4.5	128.4 12.0 69.7 46.8 4.1 12.7	124.2 11.7 67.5 45.1 3.5 11.4	127.7 11.6 69.5 46.6 4.0 12.6	125.4 11.5 66.5 47.4 4.2	123.6 11.4 64.4 47.7 3.9 10.9	2006	124.5 11.5 65.5 47.6 4.1 11.6
Benchmark 62. Overall Crime 62b. Person Crimes 62b. Property Crimes 62b. Droperty Crimes 63c. Behavioral Crimes 63s. Juvenile Arrests (Person Crimes) 63b. Juvenile Arrests (Property Crimes) 64. Students Carrying Weapons 65. Adult Recidivism	2 6 8	150.1 15.2 83.0 51.9 5.1	138.5 14.5 74.4 49.6 4.8 17.0	131.7 13.7 68.2 49.8 4.5 15.1 14.0% 31.5%	127.8 12.9 66.9 48.1 4.5 14.1	128.4 12.0 69.7 46.8 4.1 12.7 13.0%	124.2 11.7 67.5 45.1 3.5 11.4	127.7 11.6 69.5 46.6 4.0 12.6 19.9%	125.4 11.5 66.5 47.4 4.2 12.2	123.6 11.4 64.4 47.7 3.9 10.9 20.5%	2006	124.5 11.5 65.5 47.6 4.1 11.6 20.5%
Banchmark 82. Overall Crime 82b. Property Crimes 82c. Behavioral Crimes 82c. Behavioral Crimes 82c. Behavioral Crimes 82c. Behavioral Crimes 83b. Juvenile Arrests (Preporty Crimes) 83b. Juvenile Arrests (Property Crimes) 85b. Adult Recidivism 86. Juvenile Recidivism 86. Juvenile Recidivism 66. Juvenile Recidivism	2 6 8	150.1 15.2 83.0 51.9 5.1 19.6	138.5 14.5 74.4 49.6 4.8 17.0	131.7 13.7 68.2 49.8 4.5 15.1 14.0% 31.5%	127.8 12.9 66.9 48.1 4.5 14.1	128.4 12.0 69.7 46.8 4.1 12.7 13.0%	124.2 11.7 67.5 45.1 3.5 11.4 3	127.7 11.6 69.5 46.6 4.0 12.6 19.9%	125.4 11.5 66.5 47.4 4.2 12.2	123.6 11.4 64.4 47.7 3.9 10.9 20.5% 30.5%	2006	11.5 65.5 47.6 4.1 11.6 20.5% 30.8%

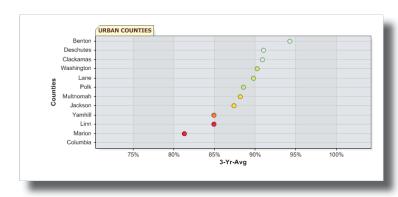
BENCHMARK DATA BY COUNTY

Thirty-two benchmarks have related county data.

- At <u>www.oregon.gov/DAS/OPB</u>, click on "Tools for Counties" to get custom county slide shows and generate data tables for your county. Data tables include:
 - Data trends for all indicators
 - County rankings for each benchmark



At http://benchmarks.oregon.gov, generate a benchmark report and where county data are available, access county slide shows, data tables, comparator maps and distribution charts. The example to the right illustrates the comparator map and underlying data spread for Benchmark #23.



APPENDIX 3: Benchmark and Key Performance Measure Alignment to Oregon Shines II

OREGON'S STRATEGIC VISION

"A prosperous Oregon that excels in all spheres of life"

GOAL 1 Quality jobs for all Oregonians GOAL 2 Engaged, caring and safe communities GOAL 3 Healthy sustainable surroundings

OBJECTIVES

- Oregon will have a worldclass workforce -- welleducated, skilled and working -- to keep Oregon's economy competitive in the global marketplace.
- Oregon will be one of the top 10 states in America to start and grow a technology generating company.
- State agencies should coordinate their efforts with local communities to diversify and strengthen the economies of rural Oregon.
- More Oregon companies will export higher-valued products.
- Oregon will be a net exporter of high-end professional services by 2010.
- Oregon's policies will support small business by providing adequate infrastructure while holding down the costs of doing business.

OBJECTIVES

- All aspects of society will encourage responsible parenting and adult mentoring of children.
- Oregon will be the leader in developing state and local partnerships that address the root causes of social problems.
- Oregon will prevent crime by emphasizing cost-effective prevention programs that avoid future incarceration costs.
- Oregon will be a leader in reducing personal abuse and protecting vulnerable individuals.
- More Oregonians will be healthy and self-sufficient.
- More Oregonians will actively participate in strengthening their communities.

OBJECTIVES

- Oregon will support thoughtful growth management strategies.
- Oregon will have a progressive system for resolving natural resource management issues.
- Oregon state government will support rural communities in solving natural resource dilemmas at the local level.

Economy	Education	
Benchmarks	Benchmarks	
1-17	18-29	
414	194	
State Agency	State Agency	
KPMs	KPMs	

Civic	Social	Public
Engagement	Support	Safety
Benchmarks	Benchmarks	Benchmarks
30-38	39-61	62-67
19	142	45
State Agency	State Agency	State Agency
KPMs	KPMs	KPMs

Built Environment	Natural Environment
Benchmarks 68-74	Benchmarks 75-91
62 State Agency KPMs	349 State Agency KPMs

ACKNOWLEDGEMENTS

While Progress Board staff assembled, charted, and analyzed the information for this report, the following individuals produced the data, shared it with us, and/or helped us understand its meaning: Chris Allanach, Tony Alpert, Michael Anderson, Stacey Ayers, Art Ayre, Scott Bassett, Alice Beals, Jeff Bock, Renee Boyd, Geralyn Brennan, David Brooks, Julia S. Brown, Linda Burgin, Amanda Bush, Jeff Capizzi, Dave Cassel, Jeff Christensen, , Anna Cox, Tom Cusack, Chris D'Arcy, Katherine Daniels, Natasha Detweiler, Bill Drumheller, Jeff Duncan, Lorraine Duncan, Mark Edwards, Tina Edlund, Molly Emmons, Brian Evans, Dawn Farr, Dave Fox, Rick Gardner, Rainy Gauvain, Joyce Grant-Worley, Brian Gregor, Audrey Hatch, Catherine Heaton, Nita Heimann, Dan Hilburn, David Hopkins, Tom Hughes, Brooke Jackson-Winegardner, Charles Johnson, Jim Johnson, Neal Johnson, Patricia Johnson, Kathleen Joy, Lisa Joyce, Jimmy Kagan, Ruth Keele, Steve Kiley, Sean Kolmer, Marilyn Kolodziejczyk, Vera Kraynick, Gregg Lande, David Leland, Gary Lettman, Don Lewis,

Angela Long, Laura Lockwood-McCall, Dawn Mach, Holly Michael, Shawn Miller, David Moore, Janet Morlan, Steve Mrazik, George Naughton, Al Newnam, Bob Nystrom, Jill Petersen, Shannon Planchon, Craig Prins, Sarah Ramowski, Tom Roick, John Seabourne, Jim Scheppke, Stacey Schubert, Ronelle Shankle, Laura Snodgrass, Peter Spendelow, Thomas Stahl, Christine Svetkovich, Christopher Tamarin, Melissa Torgerson, Lloyd VanGordon, Bobbie Weber, Karen Whisler, Denise Whitney, Patti Whitney-Wise, Michael Wilson, Jon Wiens, Laura Wipper, Jennifer Woodward, and Collette Young.

About 10 of Oregon's 91 benchmarks come from the Oregon Population Survey, which is conducted by the Oregon Progress Board and the state Office of Economic Analysis. We express our appreciation to Kanhaiya Vaidya and Opinion Research Northwest for helping us conduct the survey and analyze the results.

SPECIAL CONTRIBUTIONS

This publication relied heavily on the efforts of our interns: Danielle Cassedy, Tatiana Dunbar-Hall, Jennifer Grover, and Gabe Long. Without the efforts of these dedicated young professionals, the Highlights publication would not have been possible.

The Progress Board is indebted to Summer Warner for professionally designing and laying out this publication, and to Curtis Wright for his expert and professional proofing and editing assistance.

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155 Cottage Street NE, U-20 Salem, OR 97301-3966 (USA)

> TEL: (503) 378-3201 FAX: (503) 373-7643 www.oregon.gov/DAS/OPB